



3rd Annual Meeting of the San Giorgio Group

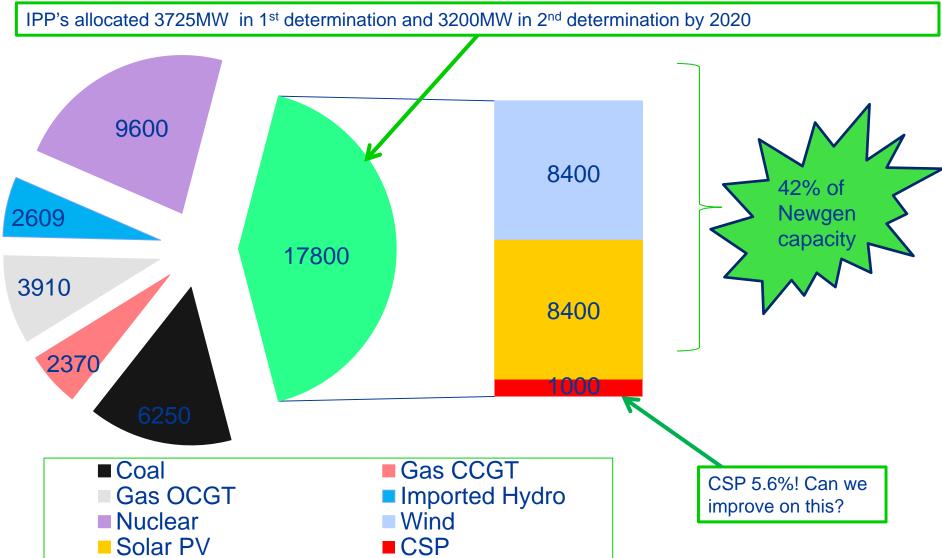
Expanding Green, Low-Emissions Finance

Financing High-Cost Renewable Energy The Case of CSP

3 - 4 October 2013

New Generation by Primary Energy Source - IRP 2010

Eskom



Journey to Implementation



Concept in the late 1990's / assisted by GEF funded studies

- □ Technology choice made in 2008/09 tower, central receiver
 - Higher plant efficiency
 - Lower Levelised Cost of Energy
 - Higher potential for localisation and socio economic benefits
- □ Had to address financing constraints and technology risk
- **Equity Funds**
- Multilateral / DFI's and Clean Technology Fund
- The technology risk remains and work on this aspect will be addressed during RFP phase

Funding Plan - CSP



In USD m	Total Funding USD m	CTF	CTF	WB IBRD	AFDB	AFD	KfW	EIB	ESKOM '
		through IBRD	through AfDB						
Total Cost (USD)	??	200	50	195	220	130	100	Due Diligence	Shortfall



Corporate BS Financing for specific project with WB bidding processes

- Steep procurement learning curve including renewables
- Concerns re suitability of bidding documents
- Harmonisation a challenge MOU
- > O&M and performance

Financing in a project development phase – constantly evolving – studies to confirm choices of technology

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□ State of technology and relative cost

Concessional finance does not obviate the duty of care iro technology and other risks



□ Project revenue and the corporate financing structure

- Financing constraints remain in a different guise revenue
- Risk allocation Project finance vs Corporate Financing

□ Managing the exchange rate risk (R 7.5 - 10)

- Renewables portfolio small in relation to the overall security of supply challenge – anticipate it in the replication
- Continuity deal team vs implementation team profit is key for private sector, process governs public sector

Solutions - Financing Models



- Renewables may need a different model, especially as far as utility implementation is concerned - size and process is hampering the focus
- Risk allocation Project finance vs Corporate Financing lines are blurred, especially in a competitive environment
 Wind more manageable – proven technology
- □ Managing the exchange rate risk (\$/R 7.5 10)
- Renewables portfolio small in relation to the overall security of supply challenge



□ Integrated Resource Plan gives direction

□New Generation policy and REIPPP

- □Green economy a focus for job creation and localisation, expectations have been created are we ready, delivery on these could impede progress
- Sovereign Guarantees for Loans from MDB's and CIF – is this facilitating decisions but hampering progress
- Regulation Affordability remains a concern in the context of the build, its not only a renewable challenge!

Drivers / Benefits / Considerations for a Revised Model



- Financial and technology constraints lessons learnt are a catalyst rather than an impediment for scalability
- Investigating an alternative structure
- Prudent risk management of new generation technology, transparency required to address concerns iro costs
- Although cost and access to DFI finance aids it is not the only consideration
- □ PRG's type structure a new role for DFI's and/or ECA's
- FX risk funding for this risk a global fund, drawing right type structure?
- Equity from technology and others
- □ Regulated vs Non-regulated is this the way forward?



Thank You.